



# Recovery: Missions

*London Recovery Board  
28 July 2020*

# From transition to recovery

- Transition programme provides initial foundations for recovery – clear shared priorities spanning both programmes e.g.:
  - Outbreak control
  - Business reopening/support
  - Transport capacity
  - Health and social care resilience
  - Arts, culture and night-time economy
  - Consumer and tourist confidence
- Plus revitalisation of the CAZ and reacceleration of major development programmes identified as critical challenges in moving from transition into recovery
- Need for seamless handover as transition winds down (end 2020) and ongoing focus on these areas as bedrock for longer-term missions

# A missions-based approach

- To meet the outcomes agreed by the Recovery Board, the Taskforce has developed a set of **missions to guide the programme**.
- These **missions are not exhaustive** and there will be other work the programme does.
- **Cross-cutting themes** such as reducing race inequality in all sectors and promoting health, environment, equality, diversity and inclusion are objectives that cut across all of the missions.
- The missions will have **different timescales** – some of the outcomes are more short-term while others will take a number of years to meet.
- We will need to consider **what levers exist** across Recovery Board membership to make these missions achievable.
- We **seek your steer today** so that we can consult the public and stakeholders and then bring refined missions for endorsement at the 15<sup>th</sup> September Board meeting.

# Mission 1: A Strong Civil Society

*All Londoners - especially those who suffered unequal impact of Covid-19 - are served by a thriving, diverse and sustainable Civil Society and Faith sector.*

## Outcomes:

- All communities - particularly the most disadvantaged with the greatest health inequalities - can **access support and services** with enhanced control and choice over those services.
- Londoners can build and maintain relationships and be **active citizens**.
- London's Civil Society is **strong and resilient**, reflects and champions London's communities, can meet future shocks, organisations can access resources and support to meet new/changed demand and provide essential services.
- **Sustainable and strong partnerships** between funders and VCS organisations.
- Ongoing **risks** arising during the crisis are addressed.
- Public service partnerships proactively include **the voice of older Londoners** in future planning.

## Mission 2:

# A robust safety net, a good standard of living and the tools to thrive

*All Londoners receive the support they need to avoid or be lifted out of poverty, and to relieve hardship*

### Outcomes:

- Increases in **poverty and destitution** are **minimised** and reversed.
- Londoners' **disposable incomes** are **maximised**, and costs reduced.
- Londoners able to **access a robust safety net** and tools to develop personal resilience; improved trust and confidence in public services.
- **Public services transform their approach** to provide a joined-up local service of tailored welfare advice plus support to progress.
- Rises in **homelessness prevented**; no return to rough sleeping.
- Londoners are **not pushed (further) into problem debt**.

# Mission 3:

## No one's health suffers because of who they are, where they live, or if, how and where they work

*To address the disproportionate impact of Covid-19 on certain groups, and take steps to ensure that the rebuilding of London reduces the gap in healthy life expectancy*

### Outcomes:

- The gap in **healthy life expectancy** between communities is closed.
- The **disproportionate impacts of Covid-19** are understood and minimised.
- **Partners across the system work together** with a focus on preventing ill health, including mental ill-health.
- Londoners have **access to the best health and care services**, including mental health, and a health and care system response that **prioritises the needs of under-served communities**.
- **Londoners are central to decision making** on their health and care.
- Health inequalities reduced, especially by **tackling environmental determinants to poor** health including air quality, access to green spaces, and poorly insulated homes.



# Mission 4:

## A new deal for young people

*Every young Londoner to have the best start in life; to be happy, safe, fulfilled & ambitious – focussing on those facing the greatest barriers to realising their potential.*

### Outcomes:

- To experience **positive mental health and well-being**
- To have access to a **safe and stimulating physical environment** including access to clean air and green spaces
- To have a **positive educational experience**
- To benefit from a **skills and training offer** with employment prospects
- To enjoy **positive relationships** with parents, teachers, youth workers and peers
- To feel **empowered to shape and lead** young people in the future

# Mission 5: Good Work for All Londoners

*No Londoner, particularly those people disproportionately affected by the pandemic or BREXIT, is left without access to education, training or a job opportunity.*

## Outcomes:

- **'No wrong door approach'** is established for Londoners to access a more **integrated and aligned employment and skills system.**
- **Skills pathways** established for **key sectors.**
- **Rising** levels of **unemployment** in London are **reversed within two years.**
- More Londoners understand and enforce their **rights at work** and poor or exploitative employment practices are reduced.
- Increase in the number of employers accredited by the **Good Work Standard.**
- All **Londoners between 16 and 24 in employment, skills and training.**
- **Employment gap for vulnerable groups** (including women, some BAME groups, disabled people) in London is reduced during the next five years.
- **Reduced** numbers of **working families in poverty.**
- A **reduction in skills shortages** reported by London's employers.



# Mission 6: Green New Deal

*Increase [by %TBD<sup>1</sup>] the size of London's green economy by 2030, to accelerate job creation and to drive a fair and inclusive recovery from Covid-19 that tackles the climate emergency, eradicates air pollution and builds long-term, community-led resilience.*

<sup>1</sup> Need to agree what the percentage is – will be refined once evidence confirms figure and ensure the approach is in line with other missions

## Outcomes:

- Accelerated creation of **good jobs** in London's green economy and supply chain. London Green skills academy launched.
- London's **Low Carbon & Environmental Goods and Services (LECGS)** sector, including Carbon Finance, is supported and strengthened (sales, employment, businesses).
- **Green skills and training** are available to all Londoners, particularly the most vulnerable.
- Jobs and organisations within the **green VCS sector** are protected and strengthened.
- Walking, cycling and public transport become the default choice for more people, accelerating progress towards 80% mode share for **sustainable modes of transport**.
- London's **public realm** is greener, accessible and resilient to climate impacts, supporting health and wellbeing.
- **Vulnerability and inequality** are reduced by addressing fuel poverty, improving the air we breathe, increasing resilience and providing access to green spaces.
- Substantial progress has been made to keep London on track to becoming a **zero pollution city** by 2030 and a zero waste city by 2050.

# Mission 7: Digital Access for all

*Every Londoner to have access to connectivity, basic digital, skills and digital employment opportunities and support by 2025*

## Outcomes:

- **Develop detailed picture of digital exclusion** in London through access to high-quality granular data.
- **Identify cohorts in need of ‘minimum access package’** and pilot initiatives to provide them with devices, skills and connectivity.
- **Fill gaps in broadband and 4G/5G provision** to tackle geographical inequalities in service and access.
- **Ensure all Londoners with no or low digital skills receive training and support** to enable them to make effective use of their connectivity access.
- **Support job creation in connectivity infrastructure works**, through skilling Londoners and working with industry.
- **Support Londoners to develop higher-level digital skills to enter the tech sector**, particularly those underrepresented in the industry.
- **Improve digital leadership** – put people first and respect diversity when designing digital services, use data or adopt emerging technology.

# Mission 8: '15 minute cities – the city on your doorstep'

*Thriving, inclusive and resilient high streets and town centres in every London Borough with culture, diverse retail and jobs within walking distance of all Londoners*

## Outcomes:

- **Expanded/enhanced high street public realm**, urban greening and cycling infrastructure, new local civic and cultural infrastructure.
- **Increased footfall** at different times of the day/night, limiting vacancy rates.
- **Business rates reform** achieved that enables high streets and town centres to thrive, whilst sustainably funding London government.
- The adoption of new technologies and the promotion of civic innovation challenges to meet local community need.
- High streets provide **equitable access to the social infrastructure** that serve diverse and inclusive communities.
- Diverse new cultural uses for empty spaces across London.
- **15 minute cities** - in every London borough Londoner's daily needs are met within a 'short' walk or cycle ride.
- **Growth across London's everyday economy**; the creative industries, knowledge based and green economy sectors.
- **Growth in London's social economy** including community businesses and social purpose organisations.
- Central London's role reignited as a **centre for enterprise, collaboration and innovation.**

# Missions summary

- 1. A Strong Civil Society**
- 2. A robust safety net, a good standard of living and the tools to thrive**
- 3. A new deal for young people**
- 4. No one's health suffers because of who they are, where they live, or if, how and where they work**
- 5. Skills and Employment**
- 6. Green New Deal**
- 7. Digital Connectivity and Inclusion**
- 8. 15 Minute Cities**